Role of Independent Investigatory Agencies in Crises

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Calls for NTSB-like body in non-transport sectors

• The National Transportation Safety Board: A Model for Systemic Risk Management
  – Eric Fielding, Andrew W. Lo, and Jian Helen Yang

• An NTSB for Healthcare: Learning from Innovation
  – Charles R. Denham, Chesley B. Sullenberger, Dennis W. Quaid, John J. Nance
Research Questions

• Examine the history of the NTSB and the CSB in the United States.
  – What factors have made the NTSB successful
  – How has the CSB faltered?

• Advantages and disadvantages of standing safety agency relative to one-off Commissions of Inquiry.

• What is the right scope?
  – Multi-modal?
  – Multi-sectoral?
Party System
...Moure-Eraso’s leadership style—which includes an utter disregard for the collegial tradition of the Board—drove away all the experienced investigators, effectively rendering the CSB unable to issue any recommendations and fulfill its mission. Therefore, it is imperative that a change in leadership take place to allow this struggling agency to regain focus on safety issues and provide necessary guidance to industry.”
Implications for Expansion

- Nature of industry

- Independence is necessary, but not sufficient
  - relationships with industry and regulatory agencies are critical

- Leadership