

Informing Adaptive Management: Innovations and Challenges

Robert Lempert

Director,

RAND Pardee Center for Longer Range Global Policy and the Future Human Condition

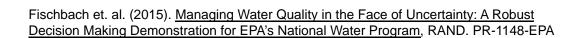
IRGC Conference on Planning Adaptive Risk Regulation

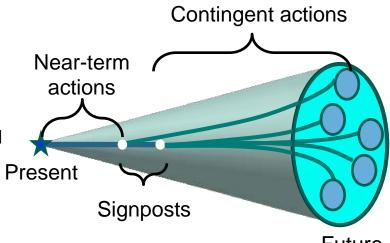
January 7, 2016

Useful to Distinguish Between Adaptive Plans and Process of Making Them

Attributes of:

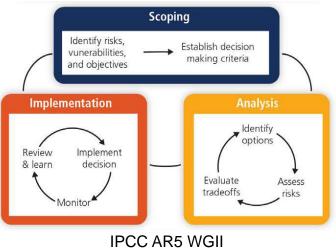
- Adaptive plans themselves
 - Forward looking, to identify potential vulnerabilities and responses
 - Automatic adjustment, to monitor and respond to vulnerabilities
 - Integrated, combing management of multiple elements in holistic plan
- Process of developing plans
 - Iterative review and learning, to address emerging issues
 - Multi-stakeholder deliberation, to promote legitimacy and access information
 - Diversity of approaches, to gain knowledge about most effective approaches
 - Decentralized decision making, to improve flexibility and responsiveness





Future

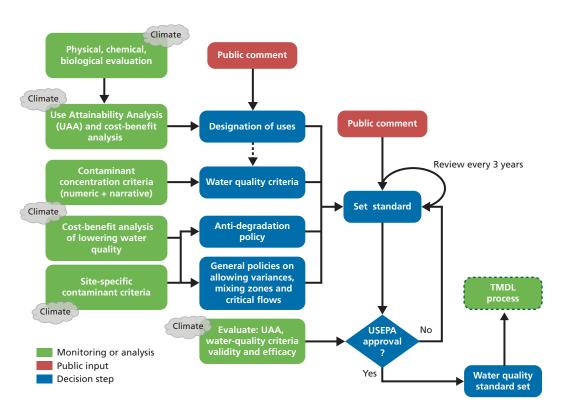
Iterative Risk Management



USEPA Follows Adaptive Decision Process, But Resulting Plans Less Often Adaptive

US EPA process for setting water quality standards includes:

- iterative review,
- multi-stakeholder deliberations,
- diversity of approaches, and
- decentralized decision making



But in practice:

- TMDL (total maximum daily load) water quality standards do not easily change
- TMDL implementation plans commonly phrased as adaptive, but often rely mostly on unplanned learning

Outline

- Analytics for adaptive management
 - Water supply
 - Water quality (more regulatory)
- Observations on implementation
 - Thoughts on pacing problem

Traditional Risk Management Methods Work Well When Uncertainty is Limited



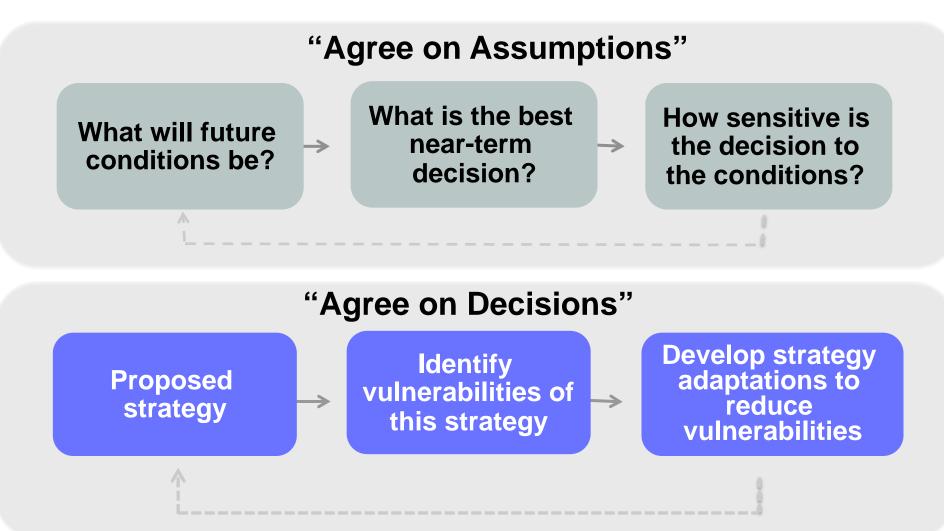
But under conditions of deep uncertainty:

Uncertainties are often underestimated

Competing analyses can contribute to gridlock

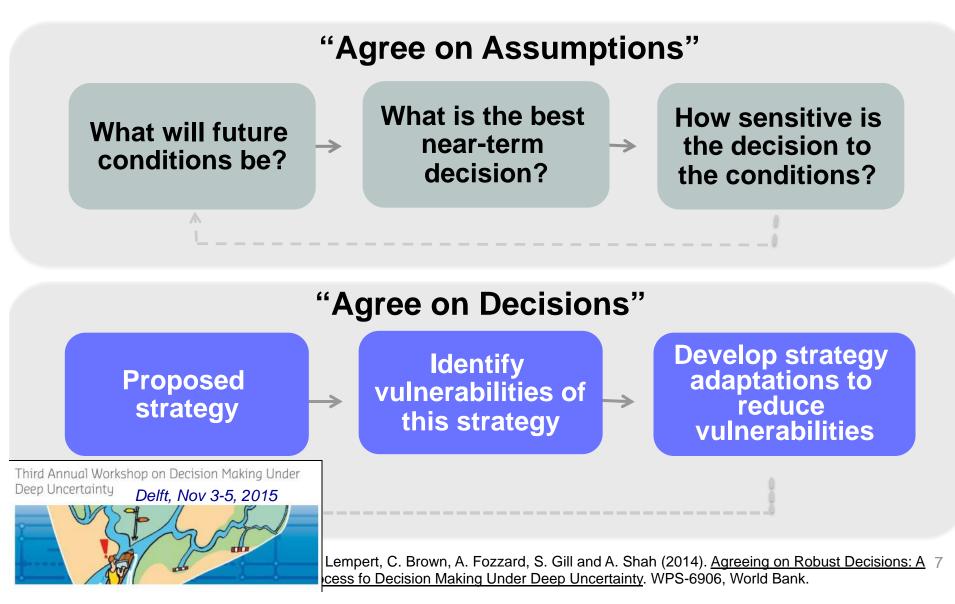
Misplaced concreteness can blind decisionmakers to surprise

Under Deeply Uncertain Conditions, Often Useful To Run the Analysis "Backwards"



Kalra, N., S. Hallegatte, R. Lempert, C. Brown, A. Fozzard, S. Gill and A. Shah (2014). <u>Agreeing on Robust Decisions: A</u> 6 <u>New Process fo Decision Making Under Deep Uncertainty</u>. WPS-6906, World Bank.

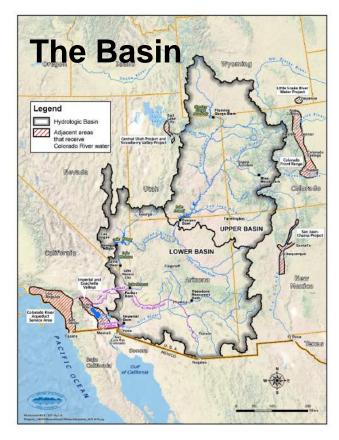
Under Deeply Uncertain Conditions, Often Useful To Run the Analysis "Backwards"

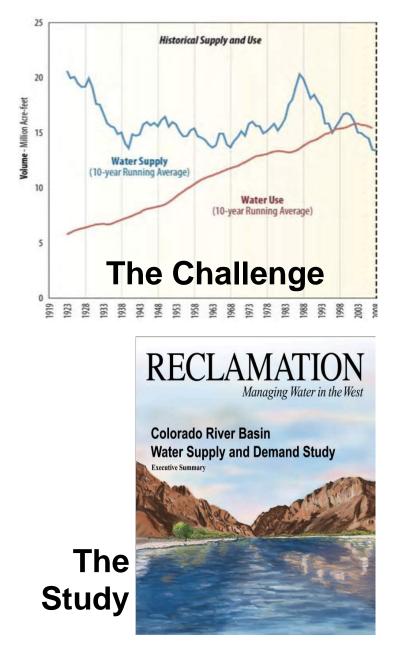


Used Robust Decision Making to Develop Adaptive Management Plans for Colorado Basin

In collaboration with seven states and other users, Bureau of Reclamation:

- Assessed future water supply and demand imbalances over the next 50 years
- Developed and evaluated opportunities for resolving imbalances





Analysis Stress Tests Current and Proposed Managements Plans Over Many Futures

Strategies

- Current management plan
- Adaptive response strategies
 - Hundreds of distinct options
 - Organized as act, monitor, respond adaptive strategies

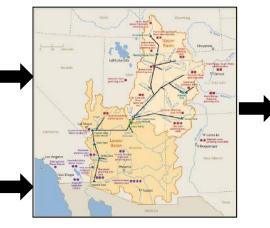
+

Uncertainties (24,000 futures) Climate projections (1,000)

- Recent historic
- Paleo records
- Model projections

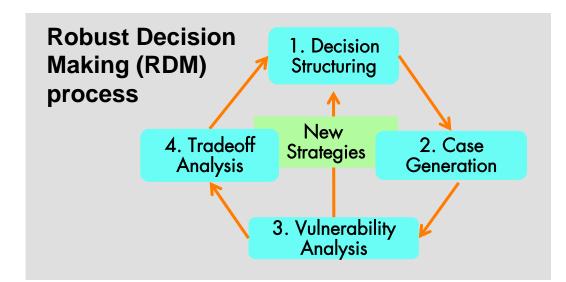
Paleo-adjusted model projections
Several demand projections
Behavior of future decision makers

Large scale hydrological simulation model: RiverWare™ (CADSWES)



<u>Outcomes</u>

 26 measures of environmental, economic, water supply, energy, and recreational performance

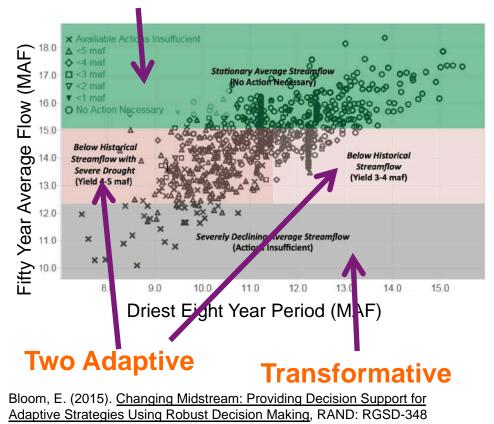


Analysis Illuminated Vulnerabilities of Plans and Helped Identify Responses

Key drivers of vulnerability for current river management plan are both climate-related:

- Fifty year average river flow
- Driest eight year period

Business as Usual



Analysis suggests rule-based adaptive strategies, which include:

- Near-term actions
- Trends to monitor
- Contingency actions

Four policy-relevant scenarios emerge from analysis

Analysis Illuminated Vulnerabilities of Plans and Helped Identify Responses

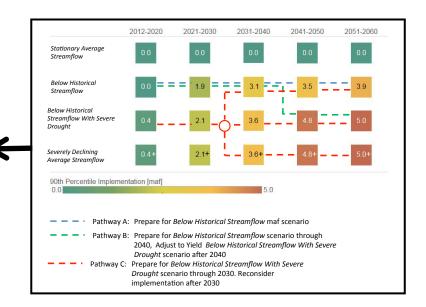
Key drivers of vulnerability for current river management plan are both climate-related:

- Fifty year average river flow
- Driest eight year period

Business as Usual

Analysis suggests rule-based adaptive strategies, which include:

- Near-term actions
- Trends to monitor
- Contingency actions

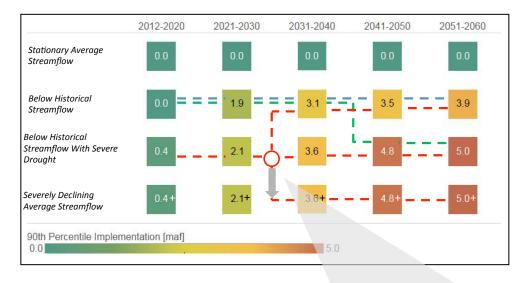


Haasnoot, M., J. H. Kwakkel, W. E. Walker and J. ter Maat11 (2013). <u>Global Environmental Change</u> 23(2): 485-498.

× Availiable Actic is Insuffucient 0 Flow (MAF c4 ma Stationary Average Strea 15.0 Fifty Year Average **Below Historical** 14.0 **Below Historical** Streamflow with A Streamflow Severe Drought (Yield 3-4 maf) (Yield 4-5 maf) 13.0 12.0 × verage Streamflow rely Declining 11.0 × (Action Insufficient) 110 12 0 14 0 15.0 Driest Eight Year Period (MAF) **Two Adaptive** Transformative

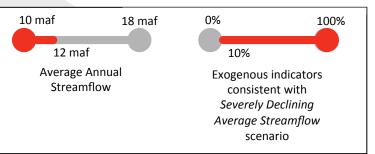
Bloom, E. (2015). <u>Changing Midstream: Providing Decision Support for</u> <u>Adaptive Strategies Using Robust Decision Making</u>, RAND: RGSD-348

Analysis Suggests Signposts That Accompany Each Path

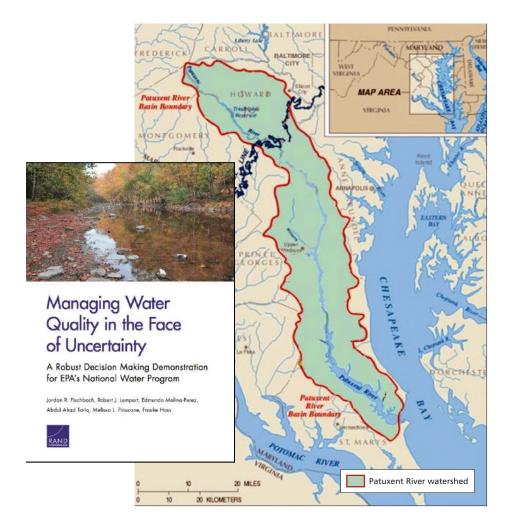


This adaptive strategy monitors:

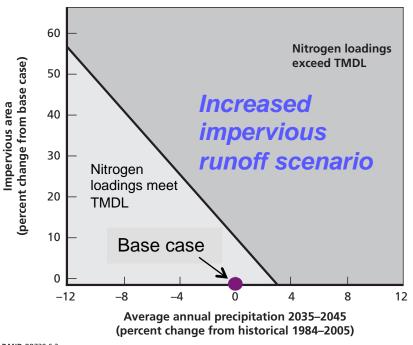
- Average streamflow
- Any available decadal climate forecasts



Consider Same Process in Regulatory Context

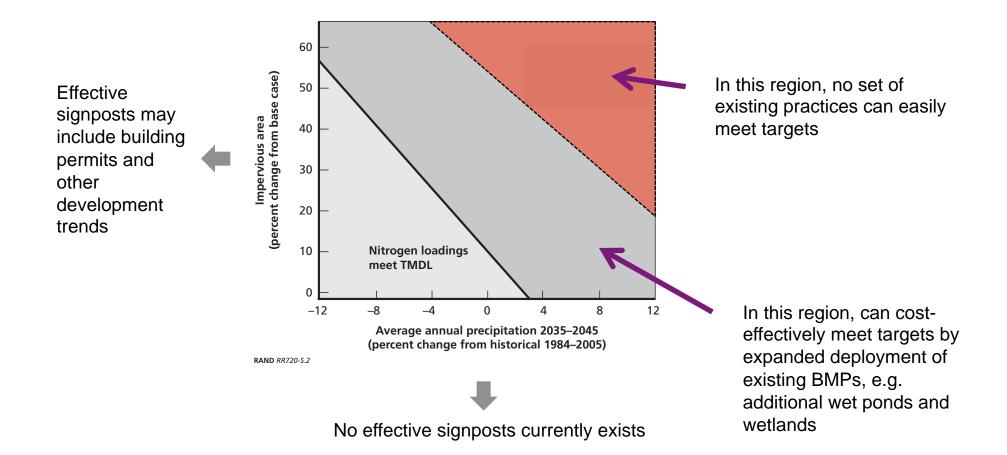


- Patuxent basin is heavily urbanized tributary of Chesapeake Bay
- Maryland's TMDL implementation plans for Patuxent based on historic climate and expected land use
- Analysis stress-tests current plans against wide range of climate and land use futures

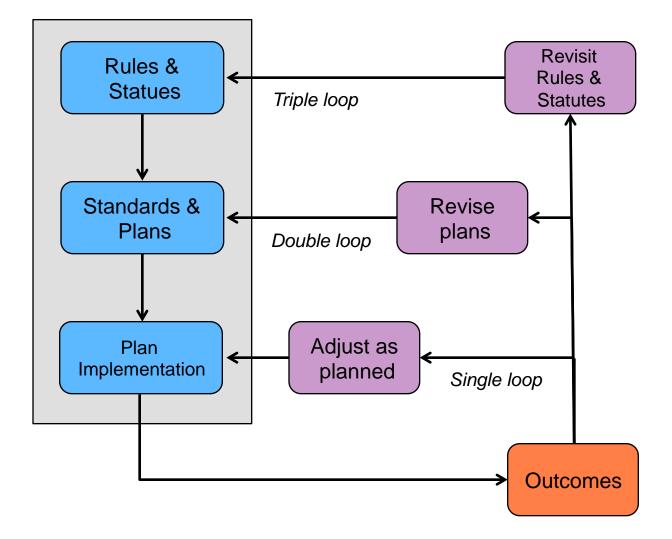


Fischbach et. al. (2015)

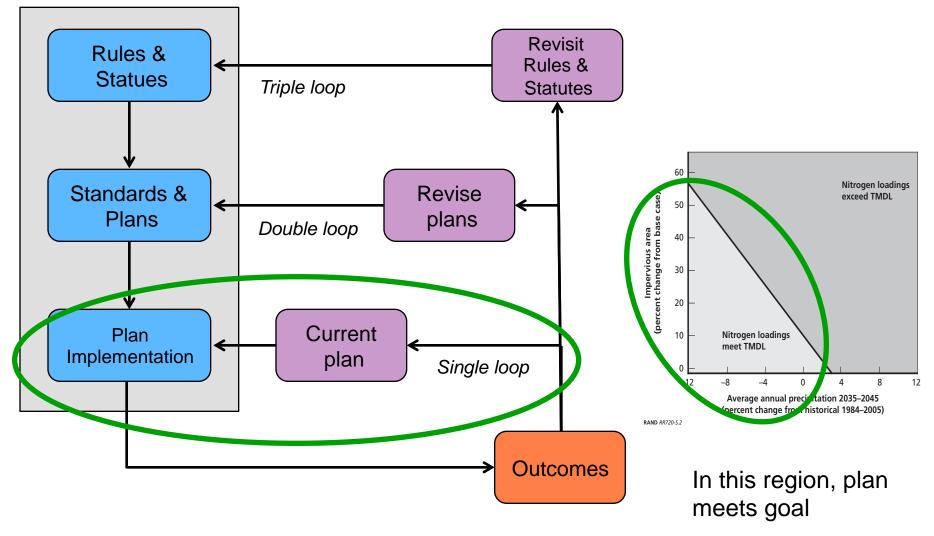
Scenario Maps Inform Components of Adaptive Strategies



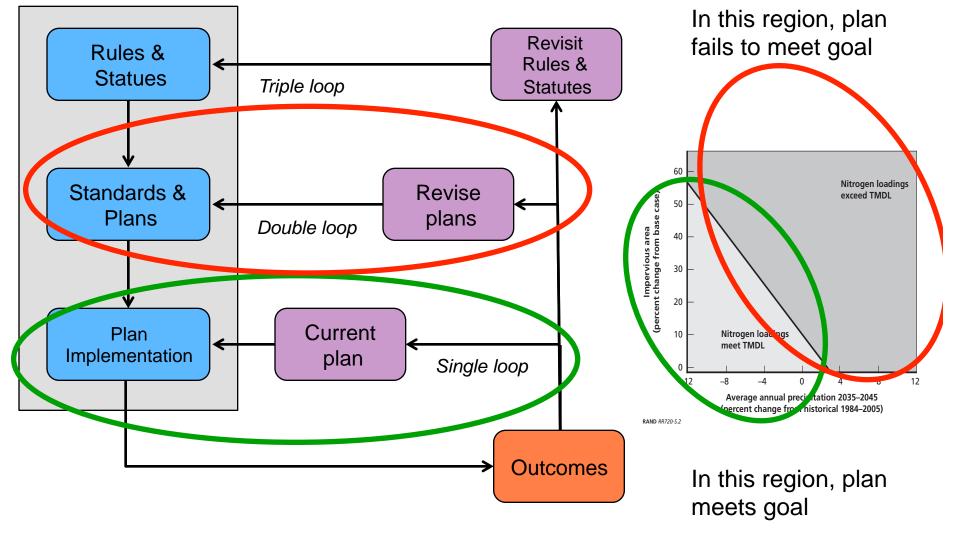
Consider Adaptive TMDL Plans in the Context of Triple Loop Learning



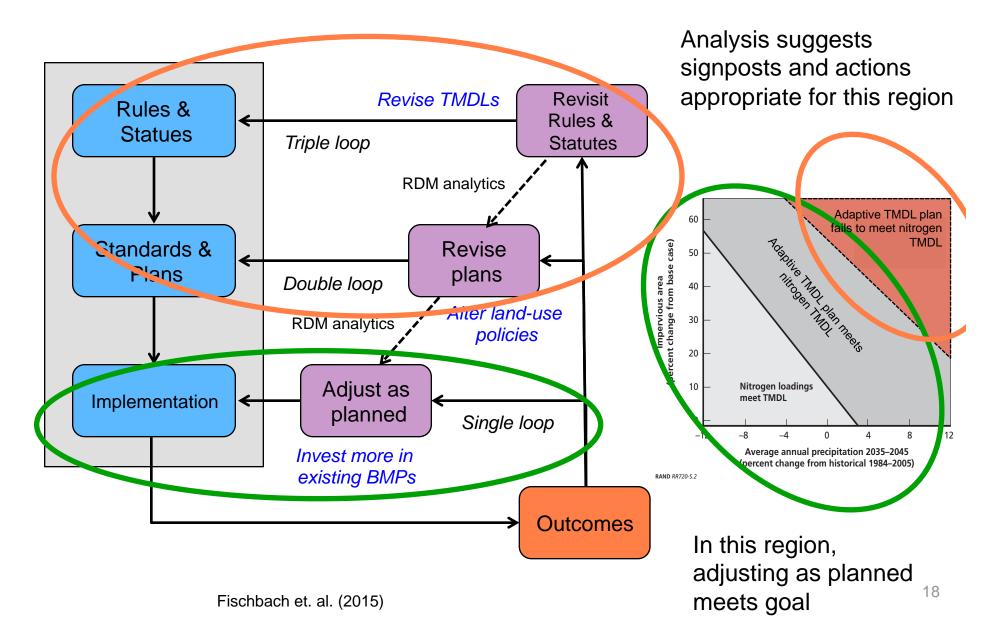
Current TMDL Planning Generally Employs Unplanned Learning



Current TMDL Planning Generally Employs Unplanned Learning



RDM Analytics Can Help Expand The Region Where "Adapt as Planned" Strategies Prove Successful



Outline

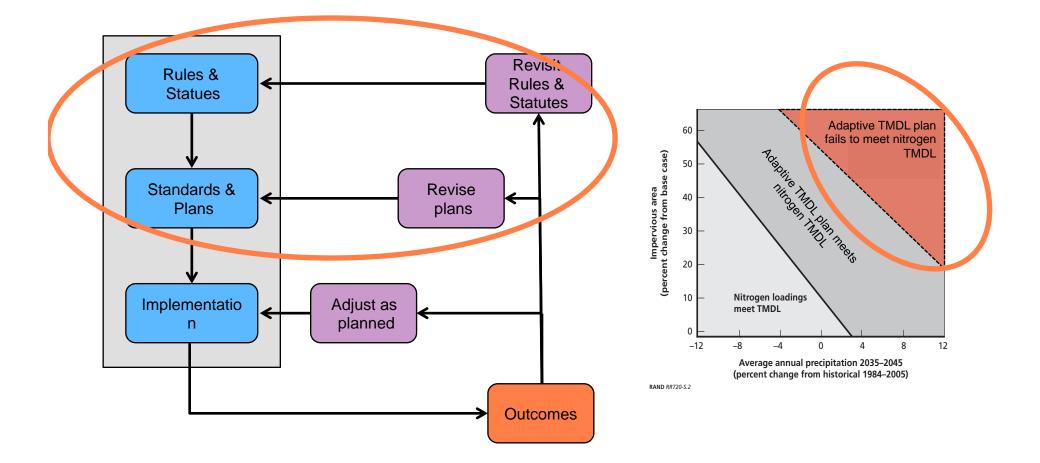
- Analytics for adaptive management
 - Water supply
 - Water quality (more regulatory)
- Observations on implementation
 - Thoughts on pacing problem

Observations on Implementation

- Decision makers find this analytic information useful
- Current legal framework allows willing groups to engage in adaptive water quality planning
- But contested legal action makes adaptive planning significantly more difficult
- Political constraints and expectations can hinder adaptive planning

Note: adaptive plans can introduce new vulnerabilities

Might Detailed Understanding of Where "Adapt as Planned" Fails Help Inform the Pacing Problem?



Can we expand our understanding of where "adapt as planned" fails by systematically looking for surprises?